#### **CHAPTER 5: STAFF SURVEY**

Who takes it?

All Truman State University staff are invited to complete the survey via online survey with paper copies distributed to Physical Plant employees.

When is it administered?

The end of the spring semester every three years.

How long does it take to complete?

25 minutes

What office administers it?

Staff Council

Who originates the survey?

Staff Council

When are the results typically available?

Summer.

What type of information is sought?

Satisfaction levels, participation in various campus events such as development workshops, committees, and courses, use level of campus facilities, and importance of the University mission and institutional goals.

From whom are the results available?

Staff Council Chair

To whom are the results regularly distributed?

The University community through Master Plan and Assessment Workshop and this Almanac.

Are results available by division or discipline?

No

Are results comparable to data of other universities?

No

# 2009-2010 Staff Council Staff Survey

### How many total years of service at Truman do you have?

Responses	160	
Less than 1 year	8	5.00%
1-3	39	24.38%
4-6	21	13.13%
7-10	34	21.25%
10+ years	58	36.25%

### How many years have you been working in your current position?

Responses	160	
Less than 1 year	15	9.38%
1-3	48	30.00%
4-6	27	16.88%
7-10	30	18.75%
10+ years	40	25.00%

## In what department/office do you currently work?

See Attached Written Question Responses

### In the past year, I participated in at least one professional development class/workshop/seminar/event.

Responses	159	
Yes	95	59.75%
No	64	40.25%

### I have attended an off-campus professional development event.

Responses	160	
Yes	70	43.75%
No	90	56.25%

# I have been encouraged by my supervisor to attend a Professional Development event.

Responses	158	
Yes	96	60.76%
No	62	39.24%

# Please select all the reasons why you did not attend a professional development event.

Responses	40	
No time available	14	35.00%
No suitable opportunities	13	32.50%
No funds available	6	15.00%
Other	7	17.50%

See Attached Written Question Responses for "Other" Answers

# In the past year, I received a formal evaluation by my direct supervisor.

Responses	159	
Yes	109	68.55%
No	50	31.45%

Have you ever received a formal evaluation by your direct supervisor at Truman?

Responses	156	
Yes	114	73.08%
No	42	26.92%

Was the evaluation you received during the past year by your direct supervisor helpful?

Responses	82	
Yes	74	90.24%
No	8	9.76%

Was the evaluation you received at some point other than this past year helpful?

Responses	87	
Yes	71	81.61%
No	16	18.39%

In the past year, I evaluated the student workers I supervise.

Responses	160	
Yes	53	33.13%
No	52	32.50%
Not Applicable	55	34.38%

In the past year, I evaluated the employees I supervise at Truman.

Responses	158	
Yes	36	22.78%
No	16	10.13%
Not Applicable	106	67.09%

Have you ever evaluated the employees you supervise at Truman?

Responses	158	
Yes	47	29.75%
No	12	7.59%
Not Applicable	99	62.66%

Generally, I work in a pleasant environment.

Responses	160	
Yes	148	92.50%
No	12	7.50%

What would make the environment in which you work more pleasant?

See Attached Written Question Responses

Do you have reasonable access to the resources you need to do your job?

Responses	160	
Yes	150	93.75%
No	10	6.25%

### Do you have reasonable access to the training you need to do your job?

Responses	159	
Yes	143	89.94%
No	16	10.06%

### I feel my workload is manageable.

Responses	160	
Yes	136	85.00%
No	24	15.00%

### What would make your workload manageable?

See Attached Written Question Responses

## Are you aware of the following Staff Recognition programs? Bravo Cards

Responses	es 155	
Yes	45	29.03%
No	110	70.97%

### Are you aware of the following Staff Recognition programs? Bulldog Award

Responses 134		
Yes	81	60.45%
No	53	39.55%

### Are you aware of the following Staff Recognition programs? Points of Excellence Award

Responses	134		
Yes	102	76.12%	
No	32	23.88%	

### In the past year have you taken advantage of the following benefits/programs: Library

Responses	156	
Yes	97	62.18%
No	59	37.82%
Not Applicable	0	0.00%

### In the past year have you taken advantage of the following benefits/programs: Lyceum

Responses	158	
Yes	95	60.13%
No	62	39.24%
Not Applicable	1	0.63%

### In the past year have you taken advantage of the following benefits/programs: Natatorium

Responses	155	
Yes	8	5.16%
No	146	94.19%
Not Applicable	1	0.65%

In the past year have you taken advantage of the following benefits/programs: Recreation Center

Responses	157	
Yes	75	47.77%
No	81	51.59%
Not Applicable	1	0.64%

In the past year have you taken advantage of the following benefits/programs: Release time for exercise

Responses	156	
Yes	37	23.72%
No	109	69.87%
Not Applicable	10	6.41%

Would you like more opportunities to engage with your colleagues in out-of-work social events?

Responses	156	
Yes	73	46.79%
No	83	53.21%

What departments/offices on campus provide you with exceptional service and what is it that makes them exceptional? See Attached Written Question Responses

What departments/offices on campus could improve the service they provide to you and how? See Attached Written Question Responses

I feel policies and procedures are applied in a consistent manner within my office.

Responses	154	
Yes	130	84.42%
No	24	15.58%

I feel policies and procedures are applied in a consistent manner within my department/unit.

Responses	155	
Yes	124	80.00%
No	31	20.00%

I feel policies and procedures are applied in a consistent manner across the University.

Responses	153	
Yes	75	49.02%
No	78	50.98%

#### What needs to be more consistent within your office?

See Attached Written Question Responses

#### What needs to be more consistent within your department/unit?

See Attached Written Question Responses

### What needs to be more consistent across the University?

See Attached Written Question Responses

**Distribution of Department Responses** 

Distribution of Department Nes	<del>, , , , , , , , , , , , , , , , , , , </del>	
Admissions	3	2
Advancement	8	5.2
Assessment & Testing	1	0.7
Athletics	9	5.9
Business Office	6	3.9
Center for International Education	1	0.7
Academic Departments	8	5.2
Center for Teaching and Learning	3	2
Financial Aid	2	1.3
Information Technology Services	10	6.5
Library	6	3.9
McNair Program	1	0.7
Multicultural Affairs	2	1.3
Physical Plant	34	22.2
Professional Development	2	1.3
Provost/VPAA Office	2	1.3
Public Relations	2	1.3
Public Safety	2	1.3
Publications	2	1.3
Registrar's Office	3	2
Residential College Program	2	1.3
Residence Life	6	3.9
Student Affairs Office	2	1.3
Student Health Center	10	6.5
Student Recreation Center	1	0.7
Student Union	3	2
Truman State University Press	1	0.7
University Career Center	4	2.6
Prefer not to answer	4	2.6
Other:	13	8.5
Total:	153	100

#### Written Responses to the Staff Survey 2009-2010

### Please select all the reasons why you did not attend a professional development event.

time and lack of interest in topics

I have to attend off campus opportunities for specific programmatic skill development

No Funds/No Time/ Short Staffed

I was not aware of them.

No suitable opportunites and No time available and lack of funds

#### What would make the environment in which you work more pleasant?

Less noise, and a more private atmosphere to allow for better customer service. A more consistent

Open, honest communication from supervisors and fair treatment.

Upfront communication. Less passive aggressive communication. Equal expectations of all employees.

Consistent expectations. Professional leadership.

More feedback from my supervisor. Better communication with my supervisor and collegues. Having more of a say in my work environment/physical space/desk area configuration. More consistancy in policies governing the department in which I work and throughout the library as a whole/intradepartmentally. A library staff that is more knowledgable about the workings of individual departments within the library.

Work conditions Supervisor attitude A Direction for my Department

Have trainings for supervisors on how to effectively manage people and be a model administrator (both long-time and new supervisors could benefit from this). I've had two excellent supervisors and one that was not as effective. The competency of a supervisor to be able to manage people effectively and POSITIVELY is directly related to the environment and culture of any office on campus. Also, give staff an opportunity to evaluate/provide feedback about their supervisors. My supervisor's supervisor is not directly involved in the day to day operations of the office nor in close physical proximity, therefore, that person isn't aware of how effective my supervisor really is or isn't. Find a systematic way for staff to be able to give feedback, being sensitive that

1. A bathroom in our building. 2. Running water to clean with. 3. A loading dock for safety reasons. 4. A newer pick up with a lift gate for heavy items.

### What would make your workload manageable?

More help or less to do

We lost a part-time staff member in June and he wasn't replaced. We're also down one full-time staff position. Reducing the amount of services offered is the only way to combat this.

Several offices on campus have to much to do with some offices not having enough. It would be nice if someone could figure out a way to balance the work load.

My workload is manageable for the most part, but like everyone else on campus we have our busier times of the year. This time of year is extremely busy for us and not a good time for a survey. There aren't enough hours in Either assign work to the appropriate people who should be handling that type of work or pay me more to

Specific Safety Training from Qualified and Certified Trainers to put all of us all thinking and acting together- not just doing what we want and get someone hurt, injured or could be worse! This hasn't happened yet - but could.

My workload is manageable.

handle items that are above my level.

To much to do, not enough time and not enough money

If everyone worked hard and did there job. If everyone came to work regularly and on time.

more help

flexible hours

More staff members in my department:)

More space for practice would create less practice times, which would ultimately make my days more It already is manageable.

As with every other office at Truman, there are times that are very busy for us, and other times that are slower. It all works out in the end, however, the hectic times are very stressful.

More staff.

If our work areas were evenly split. Some have bigger work areas than others.

Hiring more staff to assist with the workload, but that is not likely to happen with the budget situation. Having a clearer sense of institutional and departmental priorities, so some programs, projects, or tasks could be

More help in the office

Be compensated for working overtime or have my supervisor recognize that there is only so much that I can do with 40 hours a week, therefore, determine what the priorities are rather than expecting me to get additional projects done w/o compensation. The expectations of me are that of a salaried person even though I'm hourly. I've talked to my supervisor about this, but my load and expectations for what I should be able to accomplish in Reduce services to the most efficient for us and most helpful for students. We're doing more work though we're Consistant staffing.

Evaluation and refocus on what we are doing that is most effective and cost effective and then deleting what is not; Not just adding more to the agenda in a shotgun approach.

boss is understanding about the pressures in this office

Have dependable equipment to work with.

More full or part time help (that is not a student worker). We are growing very fast in our new program. There is a lot to do for one person. To continue to improve and provide great service, more help would benefit us greatly. More personnel in the office!

First, a docking station & lap top computer. Second, a black berry instead of a office phone that the charges would be pay by budget. Third, a second computer for office workers to use. Last, a full-paid graduate assistant

Make everone's workload the same!

More Employees

If we had good equipment that works and also more employees

more help

support staff and equipment

More space, less interuptions

One more person in our office to help with the workload.

#### What departments/offices on campus provide you with exceptional service and what is it that makes them

Admissions, Advancement, Athletic Training, Business Office, Campus Mail, Campus Planner, Career Center, CSI, School of Health Science and Education, DPS, Financial Aid, Graduate Office, Human Rescources, International Student Office, ITS, Library, Multiculural Affairs, McNair, New Student Programs, Physical Plant, President's Office, Printing Services, Provost's Office, Publications, Recreation Center, Recycling Center, Registrar's Office, Residence Life, School of Business, School of Science and Math, School of Social and Cultural Studies, Sodexho,

Pleasant and super helpful

Work very hard to get the answers I need.

Genuinely friendly

Prepare bulk mailing right the first time

Really friendly and helpful!

Prepare bulk mails right the first time

Generous with materials

Friendly & Helpful

Prepare bulk mailing right the first time

Prepare bulk mails right the first time

student helpers, advice

Keep me update on changes.

Promptness & Attention to Detail

Very helpful in acquiring and using my p-card.

friendly, competent in their jobs, positive office enviornment, quick to respond to my requests and needs,

They have the patience of saints

they are very helpful, even when I make a mistake!

Process paperwork, answer questions

Making refunds to students

They are always patient and calm

Know the rules and help me get reimbursements done

They are very friendly and are happy to answer my questions.

Answer questions

they are extremely resourceful and very willing to help whenever I have a problem; they are willing to go the

Always knowledgeable, helpful

Travel Reimbursement

very nice and helpful

Always helps me resolve billing issues for students

Good customer service

Answer questions

training, courteous, friendly

With all that they have to do, the Business Office has been a constant help for any and all questions or problems

They can always transfer me to the correct person I should be talking to and can answer my questions

Answers questions fast

Always pleasant with the students

Helpful

Very kind with my students

Really friendly and helpful!

Works well with students from all backgrounds

Timely processing of mail

They have been a great resource in the renovation and assistance with furniture purchases.

Thorough in their work

Excellent resources that I often use for presentations

Friendliness/Williness to Help

Manage their workload extremely well

fast, accurate and friendly

Very helpful and always friendly and nice

provides excellent leadership opportunites for student leaders

Brandi always finds the answers!

Patrol us

Willing to help a student decipher fed aid forms

willing to come up with solutions, not stonewalling.

always available to assist students to resolve financial aid issues

Really friendly and helpful!

Answer all guestions asked of them Great about helping us out by answering questions as quickly as possible. help get problem taken care of Wellness programs--flu shots and blood work Screenings available Great job with wellness screenings Works well with students from all backgrounds. Fac/Staff Health Screenings Very friendly Working with students All provide prompt good Service. understand our needs Always helpful with exception to Help Desk computer support Quality and timeliness of work requests Quick response times Explain to a novice respond quickly and resolve problems with software Quick response time, very willing to help ResLife asks a lot of ITS and they always work quickly and efficiently to meet our needs Fast and efficient IT support Always help with questions and have very prompt service Great about fixing computers when requested and other electronic devices timely and helpful They always take the time to listen and communicate with me very well even though they may not always be able to answer my question right away. They don't leave me hanging. I always know that my question will always willing to go the extra mile to make a project a success. **Good Service** helpful They make me feel welcome provide university historical data when needed - very knowledgable great attitudes - friendly service very supportive of students, our program and the success of both Works well with studetns from all backgrounds Helpful with questions that arise related to the SEE students Willingness to work as team with the Disability Services Office Great colleagues that help and promote our center and serve students get repairs done help get problem taken care of Do a great job keeping our campus looking very nice work with us on events to keep it organized get repairs done Quality work, responsive

respond quickly to student and staff concerns always very helpful with supplys and moving needs when i have a major sewer or water problem i just call

Personable and appreciative

As advisor to SAB, they have been our best resource for all that we do.

Gettin' things done

equipment malfunctions

Speed at installing AC units on move in day and ability to meet the needs of incoming students

In regards to helping with the moving of the antenna for the Dobson/Ryle Radio

help get problem taken care of

get repairs done

Incredibly timely in responses/requests for data

Very reponsive anf pleasant

quickly find answers and never seem flustered.

keep me up to date, friendly,

Accuracy and speed of orders

Speed and excellence

Answer Questions/timely

Always friendly, very helpful

willing to help when needed

Friendly, helpful, timely, knowledgable, quality work

Daette gathered information from faculty and sent to us

VPAA staff is amazing, responds as quickly as they can, always friendly and respectful, flexible

Always friendly and helpful

Very helpful as source of information

helpful when I need to get signatures

keep me up to date, friendly,

Patrol well

always helpful; on car scheduling

Make last minute adjustments in our transportation arrangements when the weather changes them.

Creative designs and willing to work with people.

Getting projects done in a very timely manner.

Timely

Process my paperwork quickly

I almost couldnt do my job without them, they are awesome!

student workers are well-trained; able to answer my questions professionally and are obviously knowledgeable in the way the REC Center is run - a sign of excellent training by REC staff

friendly student workers

Great facilities, awesome programs!

It is the cleanest building on campus.

everything!

Answer questions

Always able to answer questions, no shuffle

Always helpful with questions

Quick response times

Always answer phone with a smile in their voice

very student oriented

helpful

Whenever I call I am treated cordially and recieve correct information

guickly answering questions about alumni

I can send over paperwork or walk it and it gets done in a timely manner.

Great about helping us with questions, requests, and various other services.

Good customer service

returning emails, being friendly, etc

Provide accurate, timely information and always follow through on requests.

they are always helpful and always know the answers!

very willing to help whenever needed

Always helpful

Always helpful and willing to work out a situation

The quality environment for both incoming and current students.

Willingness to work as a team with the Disability Services Office

student helpers/workers

Very student focused.

always sends out emails we forward to her to students and faculty

forwards all information we send her to students and/or faculty

great about helping when equipement is broken down

great resource for questions

Great about helping out with problems we are unable to resolve

always friendly and helpful

Professional

Service

Efficient with Bonus Bucks

Friendly, responsive, quality product, take care of any problems

Easy system to order catering, friendly staff, rarely make mistakes on orders, easy to work with

Very flexible and nice to work with

Pleasant and very helpful

always responds quickly, friendly, competent, helpful, always a pleasure to work with, respectful

Working with students

fast, accurate and friendly

Have been very supportive of our program

Friendly & Helpful

Friendliness/Williness to Help

Goes above and beyond with Service

quick to respond, willing to help at a moments notice

helpful,pleasant

Facilities folks have been extremely accomodating and cooperative with event in SUB

Helpful assistance with events

Good customer service

Always helpful

Very helpful on campus and in the community

Have been helpful getting students in to be seen

Communcation, care for the individual

Works well with students from all backgrounds

Provide quality service to students.

They don't exactly provide us service but do an excellent job with the students. We work well together to coordinate care between the 2 offices

#### What departments/offices on campus could improve the service they provide to you and how?

Advancement, Athletics, Business Office, Campus Main, Dean of Students Office, DPS, Field Experience Office, Financial Aid, Human Resources, International Student Office, ITS, Physical Plant, Provost Office, Residence Life,

Large amount of mistakes made causing additional work

I have a hard time getting centralized information.

Never seem to promote home events, except footbal!

Not be so rude and blame everything on other people.

Their rules and processes are overwhelming and take too much time.

Supporting documentation always gets "lost" over there and I have to resend 3 or 4 times

Keeping us abreast of changes in policies, help us be consistent and transparent

Less complicated process for accessing grant funds; Training on purchasing and payment options.

Policies are confusing, change and am not informed, change from being an obstacle (can't, the auditors) to being of service in accomplishing the mission of the University

Try to avoid losing POs and Requisitions

seems like they are trying to "catch" you on rules

Lots of miscommunication & blaming our office when they are at fault

Be quicker, let you know asap about any problems with an order, tell me how I can make their job easier.

could do a better job of sorting mail #2 mail p/u > once day

Not student friendly, they pick and choose what groups to be involved with and support, should be more

Patrol more often

Should provide correct information to students and return calls promptly.

**Customer Service** 

My students often feel frustrated here

**Explaining benefits** 

Know more about the benefit plans and provide more detailed/accurate plan descriptions

Communicate

Communication needs to be better.

Sometimes just need someone local to answer a question, not the out-of-state folks

Better communication, the employees never seem to be on the same page! Too much redtape

Not helpful when answering questions regarding personal computer equipment for staff but will help faculty work on current policies to get them updated (which I know they are working on); make those policies clear for

It takes days to get a call back on any problem.

better management of telephone services

learn to cooperate better with campus

Reply to voicemail about tech problems

Quicker service, knowing who to call

not so formal

Snow removal, mow and weed eat the same place the same day they might mow today and weed eat a week

Clear the sidewalks with a shovel and parking lots (snow removal)

Take care of snow removal, clean sidewalks

Services have become noticeably inferior.

cleaning the clinic

clean every night & do a more through job

Give you a call back to confirm they will process request

It takes days to get a call back or you have to follow up.

maintain snow removerall much quicker.use less salt. empty and pick up trash. mow away from building so grass

Not always responsive

better service and leadership

Keep us updated on repairs

Cleanliness & upkeep of building

They need to actually fix the problems reported. They should never tell someone that it is fixed and then you call me back

follow through, follow-up

Better phone answering

feedback about work orders

Stop parking university vehicles in spaces reserved for red decals.

Don't always feel that messages left with students who answer the phone are really delivered.

The grounds are a mess

Communication, Hold staff accountable, get some of their staff to actually work, provide better service to the

clean the bathrooms! they are disgusting

repair and replace burnt outside lighting for safety

More communication about requistion status; grants still have to use paper requisitions and we can't tell where

The staff have a very negative attitude toward other professionals on campus and students.

decrease the prices for employees #2 the cost of extras (sour cream is ridiculous)

My students don't feel supported here

### What needs to be more consistent within your office?

Better management.

The definition of what work actually is. Working on your personal items while sitting at your desk is not a good use of company time. As minimizing personal calls to the office and use of your cell phone would be nice.

Absentee and late policies. Work expectations (why is it ok for some not to work, to be late, or absent, and get off whenever they ask and others are questioned about when they need off or leave because of illness). Information should be shared with all or not at all that would keep it from being used to control others.

It is a new office and we are still developing our policies. The paperwork/forms have changed often.

Everyone needs to pull their end of the weight.

I believe the expectation from the University is clear on full time employment, however, in our office their are several who consistantly are late or have an excuse to leave early or in the middle of the day for too many personal reasons. It's one thing to put in extra time somewhere to make up for the lost time, but that isn't

#### What needs to be more consistent within your department/unit?

Priorities of job duites.

All staff should be treated equally. This means that no matter how long you have worked at the university, or what your job title is everyone should be treated with respect.

A vision statement, set of goals, game plan would be helpful.

the application of all policies

Information needs to be shared and not used to control people by letting only some know.

Building procedures and policies for closings. Reporting time off.

The sports teams at Truman need to be treated the same. Programs that are successful (Swimming, Soccer, Cross Country and Track) get money taken away when they don't get increases due to inflation while programs that are not successful (Football and Women's Basketball) get more money without doing anything to earn it.

The responsibilities far outweigh the pay and titles. No clear vision from the administration on what we are to achieve. Department administration needs to have job targets and accountability.

We spend so much time with evaluation and reporting that it is difficult to have time to actually provide the needed services for students. This really may be the case across campus but I am most aware of my own

#### What needs to be more consistent across the University?

Staff are required to submit sick time, faculty are not.

Vacation policies. The staff handbook doesn't mention anything about requiring a full week of vacation each fiscal year, but our office is required to do this.

Workloads (for faculty) and attendance (for faculty and staff)

I often hear of budget-related items that are dealt with differently in other areas. For example, items that are o.k. to purchase elsewhere on campus aren't o.k. to purchase in our area. It's also very difficult to see positions not being filled, and the remaining workers having to take on more responsibility, while seeing the physical plant people taking breaks every hour. I realize they are unionized, but unionized doesn't mean you don't have to Paper flow. Letting staff know what is going on in relation to their department.

Nepotism policy

everything...particularly compensation and workload. I know the budget is tight for the university but so is mine. We are all working hard but some of us do more for less. We compsenate on years at truman, maybe we should Offices should be much more accountable for their treatment of students. Several offices do not give students a positive experience and shuffle them around.

Alcohol policy. There is no alcohol or containers allowed on campus but a class hung beer cans on the quad without reprocussions. If that happened in the halls there would have been followup through conduct.

The paperwork/forms that are used across campus are not all the same. The line of which the paperwork is supposed to flow doesn't always happen within good time limits.

It seems as though there's a lot of offices doing the same thing. Why can't we have certain offices designated to perform certain tasks which would not only make our life easier but the students'.

From what I'm hearing from other departments, some people get breaks (like to smoke), but others don't get them, or at least don't take them because of being short-staffed in their office.

I think there is some discrepancy in vacation/sick/work-out release time in how employees in certain areas are allowed to utilize. I think supervisors over all may need to come together to discuss university wide policies and how they are implemented in order to maintain consistency.

Benefits, work hours and vacation sick policies.

HR and hiring processes are unclear and inconsistent. Purchasing process seems to have a lot of varience on Hiring & evaluation policies. Policies regarding lunch exercise program. Expectations of exempt employees.

Who does what in Purchasing. Who does what with the budget. Timeframes for getting things approved.

truman shuffle

**Business Office procedures** 

Salaried employees in the library receive time off for working holidays and weekends whereas other offices do not. I feel that this is unfair to the greater univeristy community. The same expectations should be made of the

Communication needs to come from the top. Less mass emails need to go out and supervisors need to have more meetings to communicate to the people underneath them what is going on. Then, those people need to have meetigns with the people below them, etc. Lack of communication is this universities' biggest problem and

All secretaries should have to punch a timeclock!

Accurate reporting of time off---the Staff Handbook needs to be updated and used across campus

Pay Recognition Resources Communication

More written procedures (e.g. liability waivers for when students travel on academic related trips) and dress code for key administrators at least. Seeing Deans or Assistant Deans and Directors in jeans on regular work days (not homecoming or special events) make the Truman community look unprofessional and sloppy. Most administrators are appropriate, but there is one person in particular who often wears jeans and I don't think

Release time for exercise--some jobs can take this time and still keep their work up. other jobs cannot, so they do not take release time for exercise.

A more specific set of expectations, such as a staff handbook.

Sometimes its hard to locate policies and procedures--where on the website can one go to find procedures? Annual training on essential university-wide procedures would be helpful. It would be helpful to have more

Policies and procedures through out the campus - no matter where they are implimented need to be feasible and fair for everyone. From the top administrator through to the least paying staff person and students. And be reasonable with the procedures and policies so they are meaningful and have an overall value - for completion Faculty and staff should be treated the same. A lot of time it's a feeling of them against us.

Communication and collaboration!

Releast time. Salaries.

8 hours work for 8 hours pay

Offices change things and then tells us we are doing stuff wrong, because they don't tell us.